# The Average Sum Method for the Unbalanced Assignment Problems 

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#### Abstract

Optimally assigning of jobs to the available resources is the fundamental requirement in the assignment problems to achieve the desired results. Several methods of assignment are described in the literature. In this research paper we have also inspiring from the Hungarian assignment method discovered an assignment method which is presented here in simple steps. Although the results are exactly equal to the results from the Hungarian assignment method but the Hungarian method takes more space, time and steps to solve numerical examples, also its step changes for different type of problems while our proposed method is simple, takes less time and does not alters the steps during the applications in the numerical examples. The presented algorithm is implemented on several sets of numerical examples and found that the obtained results are correct. The results achieved from the method are graphically represented here with a comparison.


Keywords- Unbalanced Assignment Problem, Hungarian Method, Optimization, Average Sum Method, Optimal Costs.

## I. INTRODUCTION

Several important methods for solving assignment problems (APs) have been so far presented in the history of assignment problems. Assignment problems (APs) are of great importance due to the reason that the proper assignment of tasks/jobs to the available processors/workers provides the optimal solutions to the given assignment problems. The meaning of all of these are one that is the efficient assignments of given jobs to the available resources/workers for providing the optimal solution to the given assignment problems. There exist many approaches which have been developed for finding optimal solutions to the assignment problems. Some important methods of assignment in the literature are Hungarian method by Kuhn and Munkres [1, 2]. Subject matter published in [3, 4] traces the history of these methods. For APs, there are alternate methods available [5, 6, 7]. Various methods have been so far presented for assignment problems in which the Hungarian method is more convenient method among them. This iterative method is based on the addition and subtraction of a constant value to each element of a row or column of the cost matrix, after that trying to achieve a complete assignment in terms of zeros. To avoid the complicacy of the Hungarian assignment method, another method of assignment is developed here which provides an efficient method of finding the optimal solution. It works on the principle of reduction of the given cost matrix. The optimal assignments can be achieved by reducing the given cost matrix having at least one zero in each row and column. The method is more important than the Hungarian assignment method because it is applicable for both balanced as well as for unbalanced assignment problems of minimization or maximization.

## II. MATHEMATICAL REPRESENTATION OF AN ASSIGNMENT PROBLEM

Let $\mathrm{c}_{i j}$ be the cost if the $\mathrm{j}^{\text {th }}$ processor/person is assigned the $i^{\text {th }}$ tasks/jobs, the problems is to find an assignment (which task should be assigned to which processor) so that the total cost for performing all tasks is minimum. This can be stated in the form of nxn cost matrix $\left[\mathrm{c}_{i j}\right]$ or real numbers.

Tasks/Jobs


Mathematically an assignment problem can be stated as follows:

Minimize the total cost
$Z=\sum_{i=1}^{n} \sum_{j=1}^{n} c_{i j} x_{i j}$
...(1)
where, $\mathrm{x}_{i \mathrm{j}}= \begin{cases}1, & \text { if } \mathrm{j} \text { th processor is assigned } i^{\text {th }} \text { task } \\ 0, & \text { otherwise }\end{cases}$
Subject to the constraints

$$
\begin{equation*}
\sum_{i=1}^{n} x_{i j}=1,(\mathrm{j}=1,2,3, \ldots \ldots \ldots ., \mathrm{n}) \tag{2}
\end{equation*}
$$

and $\quad \sum_{j=1}^{n} x_{i j}=1,(i=1,2,3, \ldots \ldots \ldots, \mathrm{n})$
... (3)
The constraints equation (2) means that $\mathrm{j}^{\text {th }}$ processor can be assigned only one task and equation (3) means $i^{\text {th }}$ task can be assigned to only one processor. Since $\mathrm{x}_{i j}=0$ or 1 for all $i$ and j , it follows that exactly one variable in each of the constraints (1) and (3) is 1 and the other variables are 0 .

## III. THE AVERAGE SUM ASSIGNMENT METHOD (ASAM)

The average sum assignment method is applicable for all type of assignment problems (minimization, maximization, balanced and unbalanced assignment problems) to obtain the optimal cost/time and maximum throughput of the system. The method allocates in the zeros the average of the sum of perpendicular costs.

## (A) ASAM FOR MINIMIZATION TYPE ASSIGNMENT PROBLEM

The computational procedure of new developed assignment method (minimization case) can be summarized in the following steps:

## Step 1: Construct the given cost matrix from the given problem

(i) If the number of rows is equal to the no. of columns, go to step 3 .
(ii) If the number of rows is not equal to the no. of columns, go to step 2.

Step 2: Add dummy row(s) or column(s) by taking each of the cost entries equal to zero.
Step 3: Find at least one zero cost in each row and column
(i) Identify the smallest cost in each row and subtract it from every cost of that row.
(ii) Identify the smallest cost in each column and subtract it from every cost of that column.
(iii) Thus, we can get modified cost matrix having at least one zero cost in each row and column.

Step 4: In modified cost matrix obtained in step 3, search for an optimal assignment as
(i) Start from the first zero cost in the modified cost matrix, allocate the average sum of each cost of row and column perpendicular to it by the following formula, and allocate the obtained value in a small bracket ().

$$
\text { Average } \operatorname{Sum}(A . S .)=\frac{\text { Sum of costs perpendicular to zero }}{\text { Number of costs added }}
$$

(ii) Continue this assignment of average sum for all zero cost entries in the modified matrix till all the zero costs get allocated.
(iii) Observe the largest allocated average sum in the matrix. Get this allocation as optimal assignment.
(iv) If the equal largest average sum is observed at more than one zero cost entries, then make the optimal assignment in the zero cost which contains the lowest cost in the given matrix

Step 5: Now form the reduced cost matrix for the optimal assignment and
(i) Eliminate the corresponding row and column of the achieved optimal assignment and construct reduced cost matrix of rows and columns.
(ii) Go to step 3, otherwise step 4 for the assignment.

Step 6: Go to step 5, for further optimal assignment in reduced cost matrix.
Step 7: Repeat step 3 to 6 , until optimal solution is attained.
Step 8: End of algorithm.

## (B) ASAM FOR MAXIMIZATION TYPE ASSIGNMENT PROBLEM

This assignment method (maximization case) can be summarized in the following steps:
Step 0: Convert the given maximization assignment problem into minimization assignment problem by subtracting from the highest cost value $\left(c_{i j}\right)$, all values of the cost matrix.

Step 1: Now repeat all the steps of the minimization case III (A) till the optimal solution.

## (C) ASAM FOR UNBALANCED TYPE ASSIGNMENT PROBLEM

An assignment problem is said to be unbalanced if the number of processors/persons is not equal to the number of tasks/jobs that is the cost matrix of an unbalanced assignment problem is not a square matrix. Therefore, we make the cost matrix square by adding row(s)/column(s) with zero cost values, then adopt the same
computational procedure as for minimization case III (A) to obtain the optimal solution of the given unbalanced assignment problem.

## (IV) IMPLEMENTATION OF THE AVERAGE SUM ASSIGNMENT METHOD

To test the validity and effectiveness of the proposed method, it is implemented on several sets of numerical examples given here below:

## (A) IMPLEMENTATION ON BALANCED ASSIGNMENT PROBLEMS

Example 1: Janta PG College has one professor, two associate professors and two assistant professors in the department of mathematics and five tasks are to be performed on one-to-one basis at the time of NAAC inspection. The execution time (in hours) of each task is given in the matrix

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{2}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | 10 | 5 | 13 | 15 | 16 |
| $\mathrm{P}_{2}$ | 3 | 9 | 18 | 13 | 6 |
| $\mathrm{P}_{3}$ | 10 | 7 | 2 | 2 | 2 |
| $\mathrm{P}_{4}$ | 7 | 11 | 9 | 7 | 12 |
| $\mathrm{P}_{5}$ | 7 | 9 | 10 | 4 | 12 |

How should be assign the tasks to professors so that the time can be minimized?
Applying the new assignment method to minimize the overall execution time.
Step 1 and Step 2 of the algorithm III (A) follows here. Go to step 3.
Step 3: Find at least one zero cost in each row and column
(i) Subtract minimum, 5 from each element of row $P_{1}, 3$ from row $P_{2}, 2$ from row $P_{3}, 7$ from row $P_{4}$, and 4 from row $\mathrm{P}_{5}$.

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{2}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | 5 | 0 | 8 | 10 | 11 |
| $\mathrm{P}_{2}$ | 0 | 6 | 15 | 10 | 3 |
| $\mathrm{P}_{3}$ | 8 | 5 | 0 | 0 | 0 |
| $\mathrm{P}_{4}$ | 0 | 4 | 2 | 0 | 5 |
| $\mathrm{P}_{5}$ | 3 | 5 | 6 | 0 | 8 |

(ii) Since there is at least one zero in each row and column of the above matrix, it is a modified matrix, so go to next step.

Step 4: In modified cost matrix obtained in step 3, search for an optimal assignment as below
(i) Start from the first zero cost of the first row and allocate there the average of sum of each cost perpendicular to this zero (row $\mathrm{P}_{1}$ and column $\mathrm{t}_{2}$ ) in modified matrix by the formula described in ASAM step 4(i).

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{2}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | 5 | $0(6.7)$ | 8 | 10 | 11 |
| $\mathrm{P}_{2}$ | 0 | 6 | 15 | 10 | 3 |
| $\mathrm{P}_{3}$ | 8 | 5 | 0 | 0 | 0 |
| $\mathrm{P}_{4}$ | 0 | 4 | 2 | 0 | 5 |
| $\mathrm{P}_{5}$ | 3 | 5 | 6 | 0 | 8 |

(ii)

Continue the assignment in the same way we get the assigned matrix

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{2}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | 5 | $0(6.7)$ | 8 | 10 | 11 |
| $\mathrm{P}_{2}$ | $0(6.2)$ | 6 | 15 | 10 | 3 |
| $\mathrm{P}_{3}$ | 8 | 5 | $0(5.5)$ | $0(4.1)$ | $0(5)$ |
| $\mathrm{P}_{4}$ | $0(3.3)$ | 4 | 2 | $0(3.8)$ | 5 |
| $\mathrm{P}_{5}$ | 3 | 5 | 6 | $0(5.2)$ | 8 |

(iii) Since the largest average sum is at $\left(\mathrm{P}_{1}, \mathrm{t}_{2}\right)$, so the optimal assignment is $\mathrm{P}_{1} \rightarrow \mathrm{t}_{2}$.

Step 5: Now form the reduced cost matrix for the optimal assignment
(i) Eliminate row $\mathrm{P}_{1}$ and column $\mathrm{t}_{2}$ from the optimal assigned matrix above and form the reduced cost matrix as

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{2}$ | 0 | 15 | 10 | 3 |
| $\mathrm{P}_{3}$ | 8 | 0 | 0 | 0 |
| $\mathrm{P}_{4}$ | 0 | 2 | 0 | 5 |
| $\mathrm{P}_{5}$ | 3 | 6 | 0 | 8 |

(ii) Repeat step 1 to 4 of the method III (A) and get the optimal assigned matrix as

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{2}$ | $0(6.5)$ | 15 | 10 | 3 |
| $\mathrm{P}_{3}$ | 8 | $0(5.1)$ | $0(3)$ | $0(4)$ |
| $\mathrm{P}_{4}$ | $0(3)$ | 2 | $0(2.8)$ | 5 |
| $\mathrm{P}_{5}$ | 3 | 6 | $0(4.5)$ | 8 |

(iii) Since the largest sum is at $\left(P_{2}, t_{1}\right)$, so the optimal assignment is $P_{2} \rightarrow t_{1}$.

Step 6: Repeat step 5 to get reduced cost matrix.
(i) Eliminate row $\mathrm{P}_{2}$ and column $\mathrm{t}_{1}$ from the optimal assigned matrix above and form the reduced cost matrix as

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: | :---: |
| $\mathrm{P}_{3}$ | 0 | 0 | 0 |
| $\mathrm{P}_{4}$ | 2 | 0 | 5 |
| $\mathrm{P}_{5}$ | 6 | 0 | 8 |

(ii) Go to step 1 to 4 and get the optimal assignment as

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ | $\mathrm{t}_{5}$ |
| :---: | :--- | :--- | :---: |
| $\mathrm{P}_{3}$ | $0(2)$ | $0(0)$ | $0(3.2)$ |
| $\mathrm{P}_{4}$ | 2 | $0(1.7)$ | 5 |
| $\mathrm{P}_{5}$ | 6 | $0(3.5)$ | 8 |

(iii) Since the largest sum is at $\left(P_{5}, t_{4}\right)$, so the optimal assignment is $P_{5} \rightarrow t_{4}$.

Step 7: Deleting row $\mathrm{P}_{5}$ and column $\mathrm{t}_{4}$ reduced cost matrix as

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: |
| $\mathrm{P}_{3}$ | 0 | 0 |
| $\mathrm{P}_{4}$ | 2 | 5 |

Go to step 1 to 4, we get the assignment as below

| Tasks $\rightarrow$ <br> Professors $\downarrow$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{5}$ |
| :---: | :---: | :---: |
| $\mathrm{P}_{3}$ | $0(0)$ | $0(1.5)$ |
| $\mathrm{P}_{4}$ | $0(1.5)$ | 3 |

Repeat step 5 to achieve optimal assignment as, $\mathrm{P}_{3} \rightarrow \mathrm{t}_{5}$ and $\mathrm{P}_{4} \rightarrow \mathrm{t}_{3}$.
The final optimal assignment table is

| Professors | Tasks | Time (in hrs) |
| :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | $\mathrm{t}_{2}$ | 5 |
| $\mathrm{P}_{2}$ | $\mathrm{t}_{1}$ | 3 |
| $\mathrm{P}_{3}$ | $\mathrm{t}_{5}$ | 2 |
| $\mathrm{P}_{4}$ | $\mathrm{t}_{3}$ | 9 |
| $\mathrm{P}_{5}$ | $\mathrm{t}_{4}$ | 4 |
| Total optimal time $=23$ |  |  |

Hence, the professors of the department should be assigned the tasks according to the final assignment table so as to minimize the overall execution time. The total optimal time is 23 hrs .

## (B) IMPLEMENTATION ON BALANCED MAXIMIZATION ASSIGNMENT PROBLEMS

Example 2: A marketing company has recruited five salesmen $S_{1}, S_{2}, S_{3}, S_{4}$, and $S_{5}$ to five sales districts Auraiya(A), Etawah(E), Kanpur(K), Jhansi(J) and Lucknow(L). Considering the capabilities of salesmen and the nature of districts, the marketing manager estimates that the sales per month (in hundred rupees) for each salesman in each district would be as follows:

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | A | E | K | J | L |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | 32 | 38 | 40 | 28 | 40 |
| $\mathrm{~S}_{2}$ | 40 | 24 | 28 | 21 | 36 |
| $\mathrm{~S}_{3}$ | 41 | 27 | 33 | 30 | 37 |
| $\mathrm{~S}_{4}$ | 22 | 38 | 41 | 36 | 36 |
| $\mathrm{~S}_{5}$ | 29 | 33 | 40 | 35 | 39 |

Find the optimum assignment of salesmen to districts that will result in maximum sales.
To solve this assignment problem, first we convert it to the minimization assignment problem.
Step 0: Since the maximum $\mathrm{c}_{\mathrm{ij}}$ is 41 , subtracting all cost values from it we will have the following minimization problem.

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | A | E | K | J | L |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | 9 | 3 | 1 | 13 | 1 |
| $\mathrm{~S}_{2}$ | 1 | 17 | 13 | 20 | 5 |
| $\mathrm{~S}_{3}$ | 0 | 14 | 8 | 11 | 4 |
| $\mathrm{~S}_{4}$ | 19 | 3 | 0 | 5 | 5 |
| $\mathrm{~S}_{5}$ | 12 | 8 | 1 | 6 | 2 |

Step 1 and Step 2 of method III (A) follow here. Now go to Step 3.
Step 3: Find at least one zero cost in each row and column
Applying step 3 of the algorithm described in (A) we got the modified cost matrix as:

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | A | E | K | J | L |
| :---: | :---: | :---: | :---: | :---: | :---: |


| $\mathrm{S}_{1}$ | 8 | 0 | 0 | 7 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{~S}_{2}$ | 0 | 14 | 12 | 14 | 4 |
| $\mathrm{~S}_{3}$ | 0 | 12 | 8 | 6 | 4 |
| $\mathrm{~S}_{4}$ | 19 | 1 | 0 | 0 | 5 |
| $\mathrm{~S}_{5}$ | 11 | 5 | 0 | 0 | 1 |

Step 4: In modified cost matrix obtained in step 3, search for an optimal assignment as below
(i) Start from the first zero of the first row in modified cost matrix at $\left(S_{1}, E\right)$ and allocate there the average of sum of each cost of row $S_{1}$ and column $E$. The average of sum is equal to 5.8. The modified matrix becomes

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | A | E | K | J | L |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | 8 | $0(5.8)$ | 0 | 7 | 0 |
| $\mathrm{~S}_{2}$ | 0 | 14 | 12 | 14 | 4 |
| $\mathrm{~S}_{3}$ | 0 | 12 | 8 | 6 | 4 |
| $\mathrm{~S}_{4}$ | 19 | 1 | 0 | 0 | 5 |
| $\mathrm{~S}_{5}$ | 11 | 5 | 0 | 0 | 1 |

(ii) Continue the assignment in the same way for all zero cost entries, we got the assigned matrix as

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | A | E | K | J | L |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | 8 | $0(5.8)$ | $0(4.3)$ | 7 | $0(3.6)$ |
| $\mathrm{S}_{2}$ | $0(10.2)$ | 14 | 12 | 14 | 4 |
| $\mathrm{~S}_{3}$ | $0(8.5)$ | 12 | 8 | 6 | 4 |
| $\mathrm{~S}_{4}$ | 19 | 1 | $0(5.6)$ | $0(6.5)$ | 5 |
| $\mathrm{~S}_{5}$ | 11 | 5 | $0(4.6)$ | $0(5.5)$ | 1 |

(iii) Since the largest average of sum is at $\left(S_{2}, A\right)$, so the optimal assignment is $S_{2} \rightarrow A$.

Step 5: Now form the reduced cost matrix for the optimal assignment
(i) Eliminate row $\mathrm{S}_{2}$ and column A from the optimal assigned matrix above and form the reduced cost matrix as

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | E | K | J | L |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | 0 | 0 | 7 | 0 |
| $\mathrm{~S}_{3}$ | 12 | 8 | 6 | 4 |
| $\mathrm{~S}_{4}$ | 1 | 0 | 0 | 5 |
| $\mathrm{~S}_{5}$ | 5 | 0 | 0 | 1 |

(ii) Repeat step 1 to 4 of the method III (A) and get the optimal assigned matrix as

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | E | K | J | L |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | $0(3.5)$ | $0(1.8)$ | 7 | $0(2.1)$ |
| $\mathrm{S}_{3}$ | 8 | 4 | 2 | $0(3.3)$ |
| $\mathrm{S}_{4}$ | 1 | $0(1.6)$ | $0(2.5)$ | 5 |
| $\mathrm{~S}_{5}$ | 5 | $0(1.6)$ | $0(2.5)$ | 1 |

(iii) Since the largest average of sum is at $\left(S_{1}, E\right)$, so the optimal assignment is $S_{1} \rightarrow E$.

Step 6: Repeat step 5 to get reduced cost matrix.
(i) Eliminate row $S_{1}$ and column $E$ from the optimal assigned matrix above and form the reduced cost matrix as

| Districts $\rightarrow$ | K | J | L |
| :---: | :---: | :---: | :---: |

(ii)

| Salesmen $\downarrow$ |  |  |  |
| :---: | :---: | :---: | :---: |
| $\mathrm{S}_{3}$ | 4 | 2 | 0 |
| $\mathrm{~S}_{4}$ | 0 | 0 | 5 |
| $\mathrm{~S}_{5}$ | 0 | 0 | 1 |

Go to step 1 to 4 and get the optimal assignment as

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | K | J | L |
| :---: | :--- | :--- | :---: |
| $\mathrm{S}_{3}$ | 4 | 2 | $0(3)$ |
| $\mathrm{S}_{4}$ | $0(2.2)$ | $0(1.7)$ | 5 |
| $\mathrm{~S}_{5}$ | $0(1.2)$ | $0(0.7)$ | 1 |

(iii) Since the largest average of sum is at $\left(\mathrm{S}_{3}, \mathrm{~L}\right)$, so the optimal assignment is $\mathrm{S}_{3} \rightarrow \mathrm{~L}$.

Step 7: Deleting row $\mathrm{S}_{3}$ and column L reduced cost matrix as

| Districts $\rightarrow$ <br> Salesmen $\downarrow$ | K | J |
| :---: | :---: | :---: |
| $\mathrm{S}_{4}$ | $0(0)$ | $0(0)$ |
| $\mathrm{S}_{5}$ | $0(0)$ | $0(0)$ |

Since all the average of sum entries in zero costs are equal to zero. Therefore start assigning $\mathrm{S}_{4}$ or $\mathrm{S}_{5}$ to minimum cost in the given table and remaining $\mathrm{S}_{4}$ or $\mathrm{S}_{5}$ to other cost value. The optimal assignments are $\mathrm{S}_{5} \rightarrow \mathrm{~J}$ and $\mathrm{S}_{4} \rightarrow \mathrm{~K}$.

The final optimal assignment table is

| Salesmen | Districts | Maximum Profit <br> (in hundred rupees) |
| :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | E | 38 |
| $\mathrm{~S}_{2}$ | A | 40 |
| $\mathrm{~S}_{3}$ | L | 37 |
| $\mathrm{~S}_{4}$ | K | 41 |
| $\mathrm{~S}_{5}$ | J | 35 |
| Total optimal cost $=191$ |  |  |

Hence, the salesmen should be assigned the districts according to the final assignment table to maximize the overall sales. The maximum profit (in hundred rupees) corresponding to each district is presented in the final assignment table above.

## (C) IMPLEMENTATION ON UNBALANCED MAXIMIZATION ASSIGNMENT PROBLEMS

Example 3: The owner of a small machine shop has four machinists $M_{1}, M_{2}, M_{3}$ and $M_{4}$ to be assign five jobs $J_{1}, J_{2}$, $\mathrm{J}_{3}, \mathrm{~J}_{4}$ and $\mathrm{J}_{5}$ who are capable to operate any of the machines.

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathbf{J}_{\mathbf{1}}$ | $\mathbf{J}_{\mathbf{2}}$ | $\mathbf{J}_{\mathbf{3}}$ | $\mathbf{J}_{4}$ | $\mathbf{J}_{5}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{M}_{1}$ | 62 | 78 | 50 | 101 | 82 |
| $\mathrm{M}_{2}$ | 71 | 84 | 61 | 73 | 59 |
| $\mathrm{M}_{3}$ | 87 | 92 | 111 | 71 | 81 |
| $\mathrm{M}_{4}$ | 48 | 64 | 87 | 77 | 80 |

Find the assignment of jobs to machinists that will result in a maximum profit. Which job should be declined?
This problem is an unbalanced and maximization type assignment problem. For the solution of this problem we convert it to the balanced assignment problem that is in a square matrix form by entering a new row with zero costs.

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathrm{J}_{1}$ | $\mathrm{~J}_{2}$ | $\mathrm{~J}_{3}$ | $\mathrm{~J}_{4}$ | $\mathrm{~J}_{5}$ |
| :--- | :--- | :--- | :--- | :--- | :--- |


| $\mathrm{M}_{1}$ | 62 | 78 | 50 | 101 | 82 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{M}_{2}$ | 71 | 84 | 61 | 73 | 59 |
| $\mathrm{M}_{3}$ | 87 | 92 | 111 | 71 | 81 |
| $\mathrm{M}_{4}$ | 48 | 64 | 87 | 77 | 80 |
| $\mathrm{M}_{5}$ | 0 | 0 | 0 | 0 | 0 |

Now the problem is of maximization type, therefore converting this given maximization assignment problem into minimization assignment problem by subtracting from the highest cost value $\left(\mathrm{c}_{\mathrm{ij}}\right)$, all values of the cost matrix.

| Jobs $\rightarrow$ aninists $\downarrow$ <br> Machin | $\mathbf{J}_{1}$ | $\mathbf{J}_{2}$ | $\mathbf{J}_{3}$ | $\mathbf{J}_{4}$ | $\mathbf{J}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathrm{M}_{1}$ | 49 | 33 | 61 | 10 | 29 |
| $\mathrm{M}_{2}$ | 40 | 30 | 50 | 38 | 52 |
| $\mathrm{M}_{3}$ | 24 | 19 | 0 | 40 | 30 |
| $\mathrm{M}_{4}$ | 63 | 47 | 24 | 34 | 31 |
| $\mathrm{M}_{5}$ | 111 | 111 | 111 | 111 | 111 |

Applying the average sum method III (A) to solve this problem.
Follow step 1 and step 2 of the method III (A) than go to step 3.
Find at least one zero in each row and column
(i) Subtract minimum 10 from each element of row $M_{1}, 30$ from row $M_{2}, 0$ from row $M_{3}, 24$ from row $\mathrm{M}_{4}$, and 111 from row $\mathrm{M}_{5}$.

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathrm{J}_{1}$ | $\mathrm{~J}_{2}$ | $\mathbf{J}_{3}$ | $\mathrm{~J}_{4}$ | $\mathrm{~J}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{M}_{1}$ | 39 | 23 | 51 | 0 | 19 |
| $\mathbf{M}_{2}$ | 10 | 0 | 20 | 8 | 22 |
| $\mathbf{M}_{3}$ | 24 | 19 | 0 | 40 | 30 |
| $\mathbf{M}_{4}$ | 39 | 23 | 0 | 10 | 7 |
| $\mathbf{M}_{5}$ | 0 | 0 | 0 | 0 | 0 |

(ii) Since there is at least one zero in each column of the above matrix, it is a modified matrix, so go to next step.

In modified cost matrix above, search for an optimal assignment as below
(i) Start from the first zero of the first row and allocating the average of sum of each cost perpendicular to this zero by the formula described in ASAM step 4(i)

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathbf{J}_{1}$ | $\mathbf{J}_{2}$ | $\mathbf{J}_{3}$ | $\mathbf{J}_{4}$ | $\mathbf{J}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{M}_{1}$ | 39 | 23 | 51 | $0(23.7)$ | 19 |
| $\mathbf{M}_{2}$ | 10 | 0 | 20 | 8 | 22 |
| $\mathbf{M}_{3}$ | 24 | 19 | 0 | 40 | 30 |
| $\mathbf{M}_{4}$ | 39 | 23 | 0 | 10 | 7 |
| $\mathbf{M}_{5}$ | 0 | 0 | 0 | 0 | 0 |

(ii) Continue this assignment of average sum for all zero cost entries in the modified cost matrix till all the zeros get allocated.

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathbf{J}_{1}$ | $\mathbf{J}_{2}$ | $\mathbf{J}_{3}$ | $\mathbf{J}_{4}$ | $\mathbf{J}_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{M}_{1}$ | 39 | 23 | 51 | $0(23.7)$ | 19 |
| $\mathbf{M}_{2}$ | 10 | $0(15.6)$ | 20 | 8 | 22 |
| $\mathbf{M}_{3}$ | 24 | 19 | $0(23)$ | 40 | 30 |
| $\mathbf{M}_{4}$ | 39 | 23 | $0(18.7)$ | 10 | 7 |


| $\mathrm{M}_{5}$ | $0(14)$ | $0(8.1)$ | $0(8.8)$ | $0(7.2)$ | $0(8.8)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |

(i11)
The largest average sum 23.7 is found in the first row and forth column. Therefore optimal assignment is $\mathrm{M}_{1} \rightarrow \mathrm{~J}_{4}$.

## Now form the reduced cost matrix for the optimal assignment

(i) Eliminate first row and forth column from the achieved optimal assigned matrix above and form the reduced cost matrix as

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathbf{J}_{1}$ | $\mathbf{J}_{2}$ | $\mathbf{J}_{3}$ | $\mathbf{J}_{5}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{M}_{2}$ | 10 | 0 | 20 | 22 |
| $\mathbf{M}_{3}$ | 24 | 19 | 0 | 30 |
| $\mathbf{M}_{4}$ | 39 | 23 | 0 | 7 |
| $\mathbf{M}_{5}$ | 0 | 0 | 0 | 0 |

(ii) Go to step 1 to step 4 of method III (A) and find optimal assignment as

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathrm{J}_{1}$ | $\mathrm{~J}_{2}$ | $\mathrm{~J}_{3}$ | $\mathrm{~J}_{5}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{M}_{2}$ | 10 | $0(15.6)$ | 20 | 22 |
| $\mathrm{M}_{3}$ | 24 | 19 | $0(15.5)$ | 30 |
| $\mathrm{M}_{4}$ | 39 | 23 | $0(14.8)$ | 7 |
| $\mathrm{M}_{5}$ | $0(12.1)$ | $0(7)$ | $0(3.3)$ | $0(9.8)$ |

The largest average sum 15.6 is in second row and second column. So the optimal assignment is $M_{2} \rightarrow J_{2}$.
Deleting row $\mathbf{M}_{2}$ and column $\mathrm{J}_{2}$ from above matrix we get reduced cost matrix as

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathbf{J}_{1}$ | $\mathbf{J}_{3}$ | $\mathbf{J}_{5}$ |
| :---: | :---: | :---: | :---: |
| $\mathbf{M}_{3}$ | 24 | $0(13.5)$ | 30 |
| $\mathbf{M}_{4}$ | 39 | $0(11.5)$ | 7 |
| $\mathbf{M}_{5}$ | $0(15.7)$ | $0(0)$ | $0(9.2)$ |

Repeat step 5 to obtain optimal assignment $\mathrm{M}_{5} \rightarrow \mathrm{~J}_{1}$ as maximum average sum exists in fifth row and first column
Again reduced cost matrix by eliminating $\mathrm{M}_{5}$ and $\mathrm{J}_{1}$ is

| Jobs $\rightarrow$ <br> Machinists $\downarrow$ | $\mathbf{J}_{3}$ | $\mathbf{J}_{5}$ |
| :---: | :---: | :---: |
| $\mathrm{M}_{3}$ | $0(11.5)$ | 23 |
| $\mathrm{M}_{4}$ | $0(0)$ | $0(11.5)$ |

Allocating the maximum average sum by III (A) we have assignment as $\mathrm{M}_{3} \rightarrow \mathrm{~J}_{3}$ and $\mathrm{M}_{4} \rightarrow \mathrm{~J}_{5}$.
The final optimal assignment table

| Jobs | Machinists | Costs |
| :---: | :---: | :---: |
| $\mathrm{J}_{1}$ | - | - |
| $\mathrm{J}_{2}$ | $\mathrm{M}_{2}$ | 84 |
| $\mathrm{~J}_{3}$ | $\mathrm{M}_{3}$ | 111 |
| $\mathrm{~J}_{4}$ | $\mathrm{M}_{1}$ | 101 |
| $\mathrm{~J}_{5}$ | $\mathrm{M}_{4}$ | 80 |
| Maximum profit $=376$ |  |  |

Hence the optimal assignment of jobs should be according to the final optimal assignment table above so that to achieve the maximum profit. The maximum profit is 376 . Here the job $J_{1}$ has not been assigned to any of the machinists, therefore, it should be declined.

## (D) IMPLEMENTATION ON UNBALANCED ASSIGNMENT PROBLEMS

Example 4: A distributed computing system (DCS) has four tasks $T=\left\{t_{1}, t_{2}, t_{3}, t_{4}\right\}$ to be performed by the three processors $\mathrm{P}=\left\{\mathrm{P}_{1}, \mathrm{P}_{2}, \mathrm{P}_{3}\right\}$ of the system. The processors differ in efficiency. The estimates of time, each processor would take to perform is given as

| Time $\rightarrow$ <br> Processors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{2}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | 9 | 13 | 35 | 18 |
| $\mathrm{P}_{2}$ | 26 | 27 | 20 | 15 |
| $\mathrm{P}_{3}$ | 15 | 6 | 15 | 20 |

How would be assign the tasks on one to one basis to minimize the total man-hours?
To solve the above unbalanced assignment problem we convert it to the balanced assignment problem that is in a square matrix form by entering a new row with zero costs.

| Time $\rightarrow$ <br> Processors $\downarrow$ | $\mathrm{t}_{1}$ | $\mathrm{t}_{2}$ | $\mathrm{t}_{3}$ | $\mathrm{t}_{4}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | 9 | 13 | 35 | 18 |
| $\mathrm{P}_{2}$ | 26 | 27 | 20 | 15 |
| $\mathrm{P}_{3}$ | 15 | 6 | 15 | 20 |
| $\mathrm{P}_{4}$ | 0 | 0 | 0 | 0 |

Now solving it applying the average sum method used in III (A) we will have the following final optimal assignment table

| Processors | Tasks | Time (in hrs) |
| :---: | :---: | :---: |
| $\mathrm{P}_{1}$ | $\mathrm{t}_{1}$ | 9 |
| $\mathrm{P}_{2}$ | $\mathrm{t}_{4}$ | 15 |
| $\mathrm{P}_{3}$ | $\mathrm{t}_{2}$ | 6 |
| $\mathrm{P}_{4}$ | $\mathrm{t}_{3}$ | 0 |
| Total optimal time $=30$ |  |  |

Hence the available processors of the system should be assigned according to the final optimal assignment table to minimize the total man-hours.

## V. RESULTS AND DISCUSSIONS

The average sum assignment method is implemented on different types of assignment problems given in the form of numerical examples 1, 2, 3 and 4 above, the obtained results are $23,191,376$ and 30 . These results of the numerical examples are equal to that of the results by Hungarian assignment method. This new proposed method of assignment provides the optimal solutions when applied to the assignment problems of types balanced, minimization, maximization and unbalanced assignment problems. The achieved results are also represented graphically in the figure plotted below.

## VI. CONCLUSIONS

The proposed average sum assignment methods III (A), (B) and (C) are applied here in several sets of different types of numerical examples and it is found that the discovered methods provide the optimal solutions exactly equal to the Hungarian method. The obtained results of the numerical examples are also demonstrated with the results of Hungarian method in the comparison graph below. The Hungarian method takes more time and space to solve the assignment problems, also its steps change for different types of problems but the simple steps in less iterations of the discovered method remains the same even for the different types of assignment problems. Thus the projected method is valid and relevant for all kinds of assignment problems. This method fulfils the requirement of efficiently and optimally assigning the jobs/tasks to the available resources.


Figure 1: Comparison graph between Hungarian algorithm and proposed algorithm

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